# Characteristics of a Healthy Network

## Contents

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vision</td>
<td>3</td>
</tr>
<tr>
<td>Mission</td>
<td>3</td>
</tr>
<tr>
<td>Values</td>
<td>3</td>
</tr>
<tr>
<td>1. Identity &amp; Purpose</td>
<td>4</td>
</tr>
<tr>
<td>1.1. Vision</td>
<td>4</td>
</tr>
<tr>
<td>1.2. Institutions</td>
<td>4</td>
</tr>
<tr>
<td>1.3. Development &amp; Expansion</td>
<td>4</td>
</tr>
<tr>
<td>2. Work &amp; Contributions</td>
<td>5</td>
</tr>
<tr>
<td>2.1. Exhibits, Forums, Programs &amp; Websites</td>
<td>5</td>
</tr>
<tr>
<td>2.2. Meetings, Courses &amp; Workshops</td>
<td>5</td>
</tr>
<tr>
<td>2.3. Prototypes, Models &amp; Pilots</td>
<td>5</td>
</tr>
<tr>
<td>2.4. Research, Studies, Surveys &amp; Guides</td>
<td>5</td>
</tr>
<tr>
<td>3. Connections &amp; Coherency</td>
<td>6</td>
</tr>
<tr>
<td>3.1. Working Groups &amp; Partnerships</td>
<td>6</td>
</tr>
<tr>
<td>3.2. Institutional Collaborations</td>
<td>6</td>
</tr>
<tr>
<td>3.3. Partnership Collaborations</td>
<td>6</td>
</tr>
<tr>
<td>3.4. Sub-Networks</td>
<td>6</td>
</tr>
<tr>
<td>4. Contributions</td>
<td>7</td>
</tr>
<tr>
<td>4.1. Strengths &amp; Perspectives</td>
<td>7</td>
</tr>
<tr>
<td>4.2. Testing &amp; Refinement</td>
<td>7</td>
</tr>
<tr>
<td>4.3. Production &amp; Dissemination</td>
<td>7</td>
</tr>
<tr>
<td>5. Participation &amp; Interaction</td>
<td>8</td>
</tr>
<tr>
<td>5.1. Learning</td>
<td>8</td>
</tr>
<tr>
<td>5.2. Examples</td>
<td>8</td>
</tr>
<tr>
<td>5.3. Partners</td>
<td>8</td>
</tr>
<tr>
<td>6. Recognition &amp; Value</td>
<td>9</td>
</tr>
<tr>
<td>6.1. Contacts</td>
<td>9</td>
</tr>
<tr>
<td>6.2. Perceptions</td>
<td>9</td>
</tr>
<tr>
<td>6.3. Participation &amp; Interaction</td>
<td>9</td>
</tr>
<tr>
<td>7. Governance &amp; Administration</td>
<td>10</td>
</tr>
<tr>
<td>7.1. Collaboration</td>
<td>10</td>
</tr>
<tr>
<td>7.2. Skills &amp; Perspectives</td>
<td>10</td>
</tr>
<tr>
<td>7.3. Issues, Problems &amp; Needs</td>
<td>10</td>
</tr>
<tr>
<td>Administrative Information</td>
<td>10</td>
</tr>
</tbody>
</table>
Inverness Research, Inc. (IRI)

Stakeholder(s):
Mark St. John:
Founder and President

Vision
Healthy networks

Mission
To outline the characteristics of healthy networks

Values
Networking
Connections
Coherency
Partnership
Participation
Interaction
Collaboration
1. Identity & Purpose

Foster a shared vision of the identity, purpose, and work of the network

A shared vision of the identity, purpose, and work of the network

1.1. Vision

Create a shared vision amongst members and partners
Good progress on creating a shared vision of the network amongst current members and partners

1.2. Institutions

Create a group of institutions to provide a nucleus for the growth of the network
Good progress on creating a core group of institutions to provide a nucleus for the growth of the network

1.3. Development & Expansion

Develop and expand the network
Vision for the expansion and further development of the network is emerging
2. Work & Contributions

Support real work and concrete contributions

Support for real work and concrete contributions

2.1. Exhibits, Forums, Programs & Websites

*Develop exhibits, forums, programs, and web material*

Very strong start-up in terms of exhibits, forums, programs, and web material

2.2. Meetings, Courses & Workshops

*Design and implement meetings, courses, and professional development workshops*

Design and implementation of meetings, courses, and professional development workshops

2.3. Prototypes, Models & Pilots

*Develop prototypes, models, or pilots*

Good start-up on prototypes, models, or pilots

2.4. Research, Studies, Surveys & Guides

*Produce and publish research and evaluation studies, surveys, and guides*

Early production and publication of research and evaluation studies, surveys, and guides
3. Connections & Coherency

Enable internal connections and coherency

Internal connections and coherency

3.1. Working Groups & Partnerships

*Define and engage working groups and partnerships*

Working groups or partnerships are increasingly well-defined and making progress

3.2. Institutional Collaborations

*Engage working groups and partnerships in collaboration across institutions*

Good cross-institutional collaborations within the working groups or partnerships

3.3. Partnership Collaborations

*Initiate cross-partnership and cross-strand collaborations and contributions*

Beginnings of cross-partnership or cross-strand collaborations and contributions

3.4. Sub-Networks

*Initiate sub-networks*

Beginnings of larger sub-networks
4. Contributions

*Provide mechanisms to draw upon and contribute to participating members*

Mechanisms for drawing upon and contributing to participating members

4.1. Strengths & Perspectives

*Respect the differences in institutions and their varying strengths and perspectives*

Respecting the differences in institutions and their varying strengths and perspectives

4.2. Testing & Refinement

*Take advantage of natural variation to test and refine models and approaches*

Taking advantage of natural variation to test and refine models and approaches

4.3. Production & Dissemination

*Go beyond the production and dissemination approach*

Need to go beyond production and dissemination approach
5. Participation & Interaction

Provide multiple opportunities for participation and interaction with the network

Multiple opportunities for participation and interaction with the network

5.1. Learning

Offer multiple opportunities for learning about the domain of the network

Multiple opportunities generated for learning about the domain of the network

5.2. Examples

Provide examples

A few early and illuminative examples of including new institutions and people

5.3. Partners

Invite networks of existing partners to participate

Networks of existing partners invited to participate

Stakeholder(s):
Partners
6. Recognition & Value

Achieve recognition and value in the broader field

Recognized and valued by the broader field

6.1. Contacts

Make broader contacts in the domain

Good progress on making broader contacts in the domain

6.2. Perceptions

Achieve positive perceptions of the network

External perceptions of the network are positive

6.3. Participation & Interaction

Capitalize on initial interest in participation and interaction

Initial interest in participation and interaction
7. Governance & Administration

*Develop network governance and administration*

Development of network governance and administration

**7.1. Collaboration**

_Foster collaboration amongst core partners_

Very good collaboration amongst core partners

*Stakeholder(s):*

Partners

**7.2. Skills & Perspectives**

_Ensure that administrative teams have complementary skills and perspectives_

Administrative team very strong with complementary skills and perspectives

*Stakeholder(s):*

Administrative Teams

**7.3. Issues, Problems & Needs**

_Identify critical issues, problems, and emerging needs_

Good ability to identify critical issues, problems, and emerging needs

---

**Administrative Information**

- **Start Date:**
- **End Date:**
- **Publication Date:** 2020-06-27

**Submitter:**
- **Given Name:** Owen
- **Surname:** Ambur
- **Email:** Owen.Ambur@verizon.net
- **Phone:**